



# CPBM/TPM Pooled Fund Quarterly Web Call

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June 4, 2020



# Agenda

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- 2:00 **Welcome.** Tim Henkel, Minnesota DOT, Christos Xenophontos, Rhode Island DOT
- 2:10 **FHWA Update.** Susanna Reck, FHWA
- 2:15 **AASHTO Update.** Matt Hardy, AASHTO
- **PM 1 Safety Performance Measures Analysis and Next Steps**
- 2:25 **CPBM Business.**
- **Overview of CPBM.** Tim Henkel, Minnesota DOT
  - **CPBM Subcommittee Updates**
    - **Asset Management.** Matt Haubrich and Anne-Marie McDonnell
    - **Organizational Management.** Deanna Belden and Charlie Purcell
    - **Risk Management.** Jean Wallace and Nathan Lee
    - **System Mobility and Emerging Technology.** Daniela Bremmer and Jay Styles
  - **Work Group Updates**
    - **Policy and Rulemaking.** Lynn Zanto and Paul Degges
    - **Professional Development and Technical Services.** John Selmer
    - **Research.** Tammy Haas



# Agenda

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**3:05**    **2020 Summer Meeting.** Matt Hardy, AASHTO

**3:10**    **TPM Pooled Fund Business.**

- **Pooled Fund Business.** Christos Xenophontos, Rhode Island DOT
- **Training and Informational Resource Hub.** Perry Lubin, Spy Pond Partners
- **MODA TC3 Training Introduction.** Bill Robert, Spy Pond Partners and Kevin Monaghan, E-Content

**3:55**    **Wrap-Up.** Matt Hardy, AASHTO



# FHWA TPM Capacity-Building Update

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# AASHTO Update

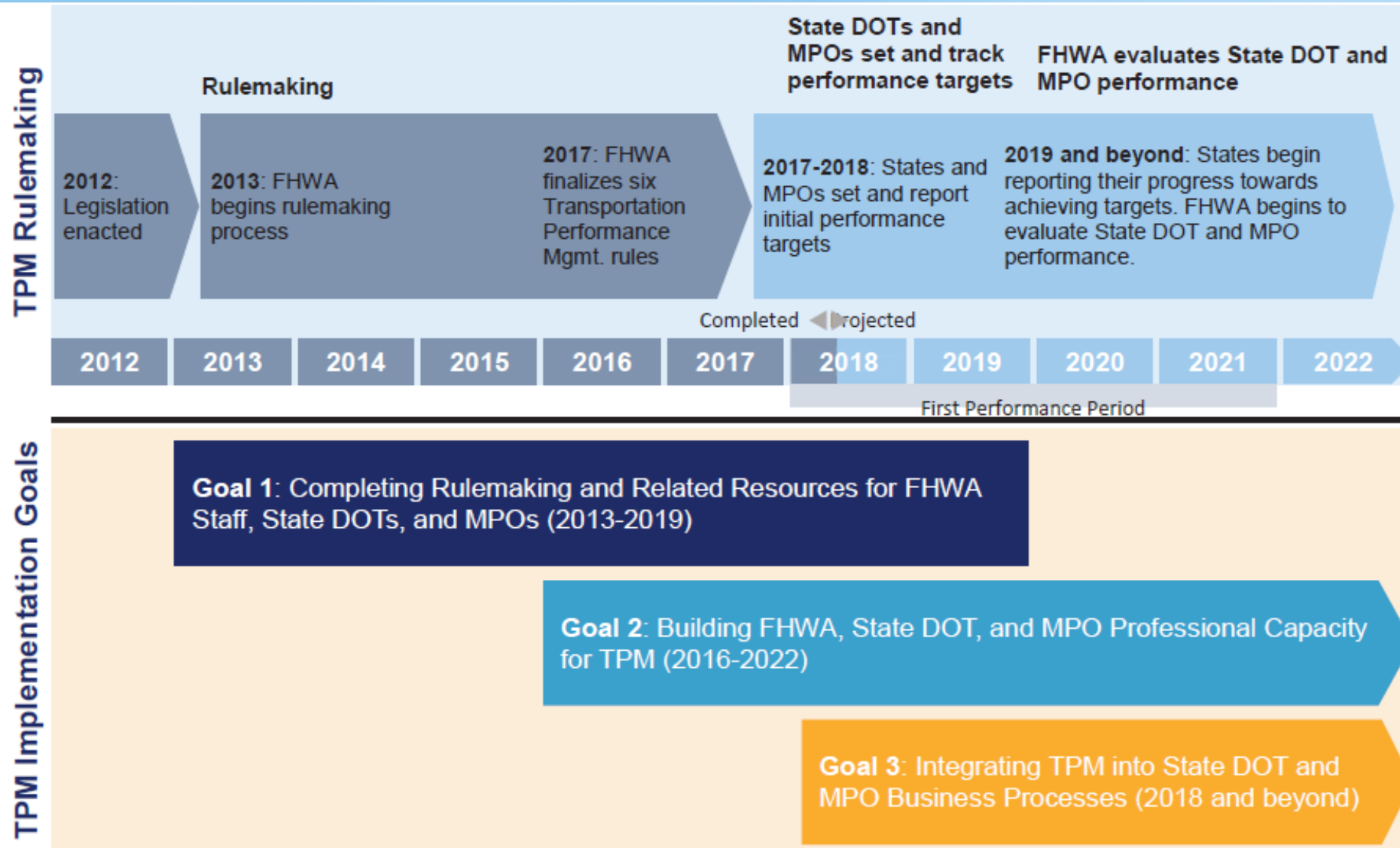
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# **State Perspectives on Safety Performance Measure Assessment**

Tim Henkel, Minnesota DOT

Chair of Committee on Performance Based Management

# Performance Management Journey



# PM1: Safety Performance Measures

- Transportation Performance Management (TPM) program
- Safety Performance Management (Safety PM)
- Safety PM Final Rule - 23 CFR 924; 23 CFR 490 (Subpart A & B)
  1. Number of fatalities
  2. Fatalities per 100 million vehicle miles traveled
  3. Number of serious injuries
  4. Serious injuries per 100 million vehicle miles traveled
  5. Number of non-motorized fatalities and non-motorized serious injuries

# Performance Management Paradigm

## 1. Establishing Targets

- Aggressive versus Achievable Targets
- Maximizing Performance versus Paying the Game

## 2. Communication

- Telling the Story
- Creating transparency regardless of the results

## 3. Balance

- Federal—State—Local Measures
- Not “versus” but “and”

## 4. Accountability

- Data-Driven Decisions

# PM Safety Assessments

- FHWA Significant Progress Assessment
  - Did a state meet their targets?
    - ❖ Actual Performance is better than the Target; or
    - ❖ Actual Performance is better than the Baseline
  - Did a state meet their targets for 4 out of the 5 performance measures?
    - ❖ Yes → State DOT Made Significant Progress
    - ❖ No → State DOT Did Not Make Significant Progress
- Letters sent to each State DOT on Friday, April 24, 2020
  - 27 State DOTs Made Significant Progress
  - 25 State DOTs Did Not Make Significant Progress

# If a State *did not make significant progress*

1. Use obligation authority equal to the HSIP apportionment for the year prior to the year for which the targets were not met or significant progress was not made, only for HSIP projects; and
2. Submit an annual HSIP Implementation Plan that describes actions the State will take to meet or make significant progress toward meeting its subsequent targets. Under 23 U.S.C. 148(i), the HSIP Implementation Plan must:
  - Identify roadway features that constitute a hazard to road users;
  - Identify highway safety improvement projects on the basis of crash experience, crash potential, or other data supported means;
  - Describe how HSIP funds will be allocated, including projects, activities, and strategies to be implemented;
  - Describe how the proposed projects, activities, and strategies funded under the State HSIP will allow the State to make progress toward achieving the safety performance targets; and
  - Describe the actions the State will undertake to achieve the performance targets.



# Preliminary Analysis

- How did State DOTs meet significant progress?
  - 16 states met or exceeded their targets for at least 4 of the 5 performance measures.
  - 36 states needed to use the Baseline Assessment as an alternative to assess meeting significant progress.
    - ❖ Of the 36, only 11 had the Baseline Assessment help them in meeting significant progress.

## Conclusions

1. 40% of the states needed the Baseline Assessment to ensure they made significant progress
2. Baseline Assessment is an important backstop to enable State DOTs to establish more aggressive targets.



# Performance Measurement Achievement

## Met Targets

- Fatalities: 22
- Fatality Rate: 23
- Serious Injuries: 31
- Serious Injury Rate: 33
- Non-Motorized: 23

## Met Targets or Baseline

- Fatalities: 29
- Fatality Rate: 32
- Serious Injuries: 43
- Serious Injury Rate: 47
- Non-Motorized: 28

# Other Questions to be Addressed

- ✓ How far off were the targets from the actual numbers?
- ✓ What is the impact on the 25 states that did not make significant progress?
- ✓ How many states' targets showed improvement.
- ❑ What kind of targets did states establish?
- ❑ What is the correlation between target setting technique and making significant progress?
- ❑ What was the impact of Toward Zero Deaths goals on target achievement and making significant process?
- ❑ Are there other techniques that could be used to determine making significant progress?

# Difference Between Actual and Target

## ➤ Aggressive Targets

- Florida set the most aggressive targets (0 deaths or serious injuries).
- No other state set targets this aggressive (or aspirational).
- They did better than the baseline on only 2 of the 5 performance measures.

## ➤ Oklahoma had the highest difference between their target and the actual number

- Serious Injuries, Serious Injury Rates, and Non-Motorized saw a difference upwards of 300%

## ➤ Excluding Florida and Oklahoma, these are how much, on average, a state overestimated (met their targets) or underestimated (did not meet their target)

### • Fatality

- Overestimate: 3.67%
- Underestimate: -6.47%

### • Fatality Rate

- Overestimate: 4.62%
- Underestimate: -7.01%

### • Serious Injuries

- Overestimate: 10.15%
- Underestimate: -7.10%

### • Serious Injury Rate

- Overestimate: 8.85%
- Underestimate: -7.38%

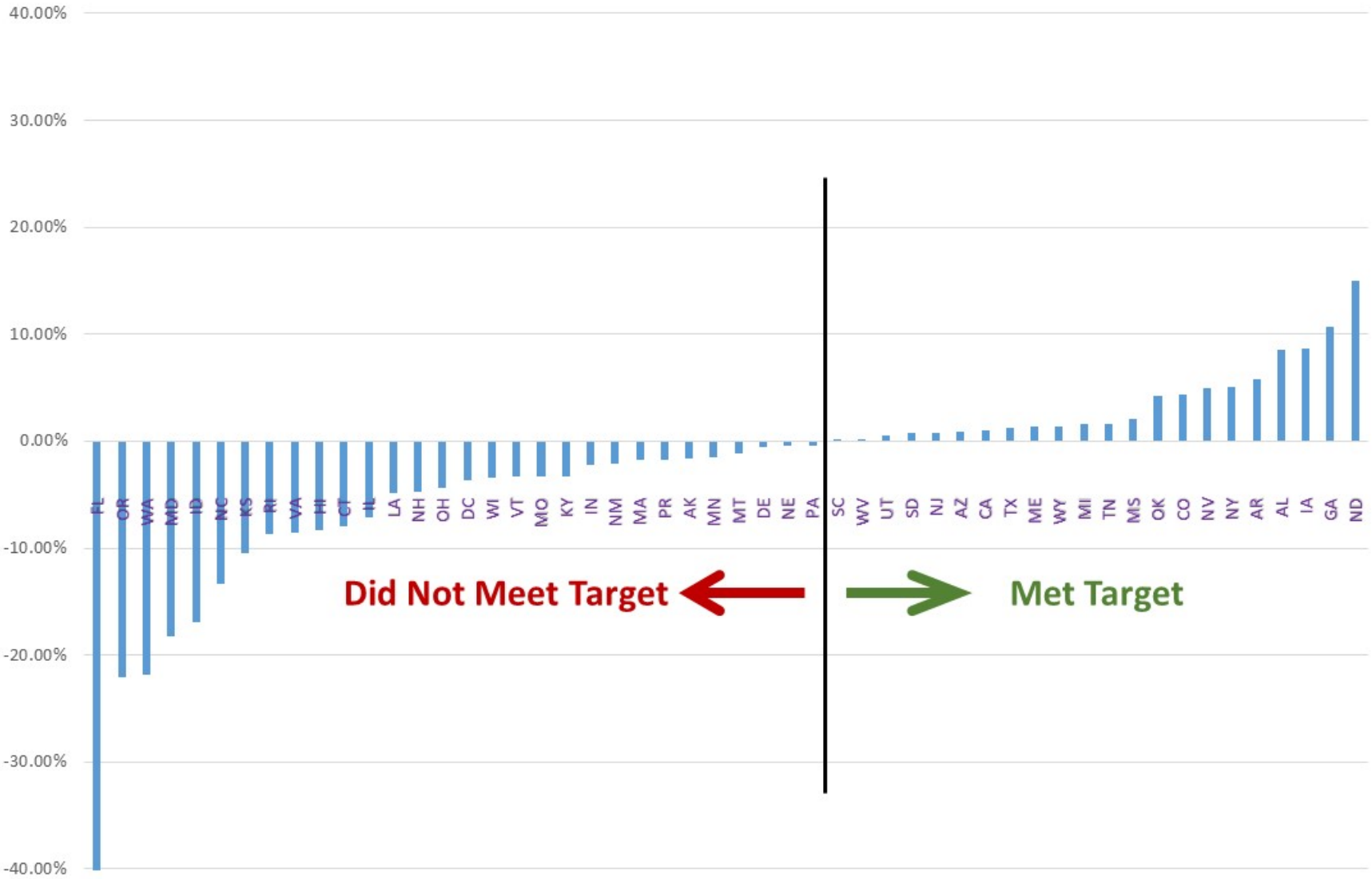
### • Non-Motorized

- Overestimate: 6.91%
- Underestimate: -7.43%

**Conclusions**→ Vast majority of the State DOTs set targets that were close to the actual. The difference between meeting a target and not meeting a target was sometimes less than 0.03%

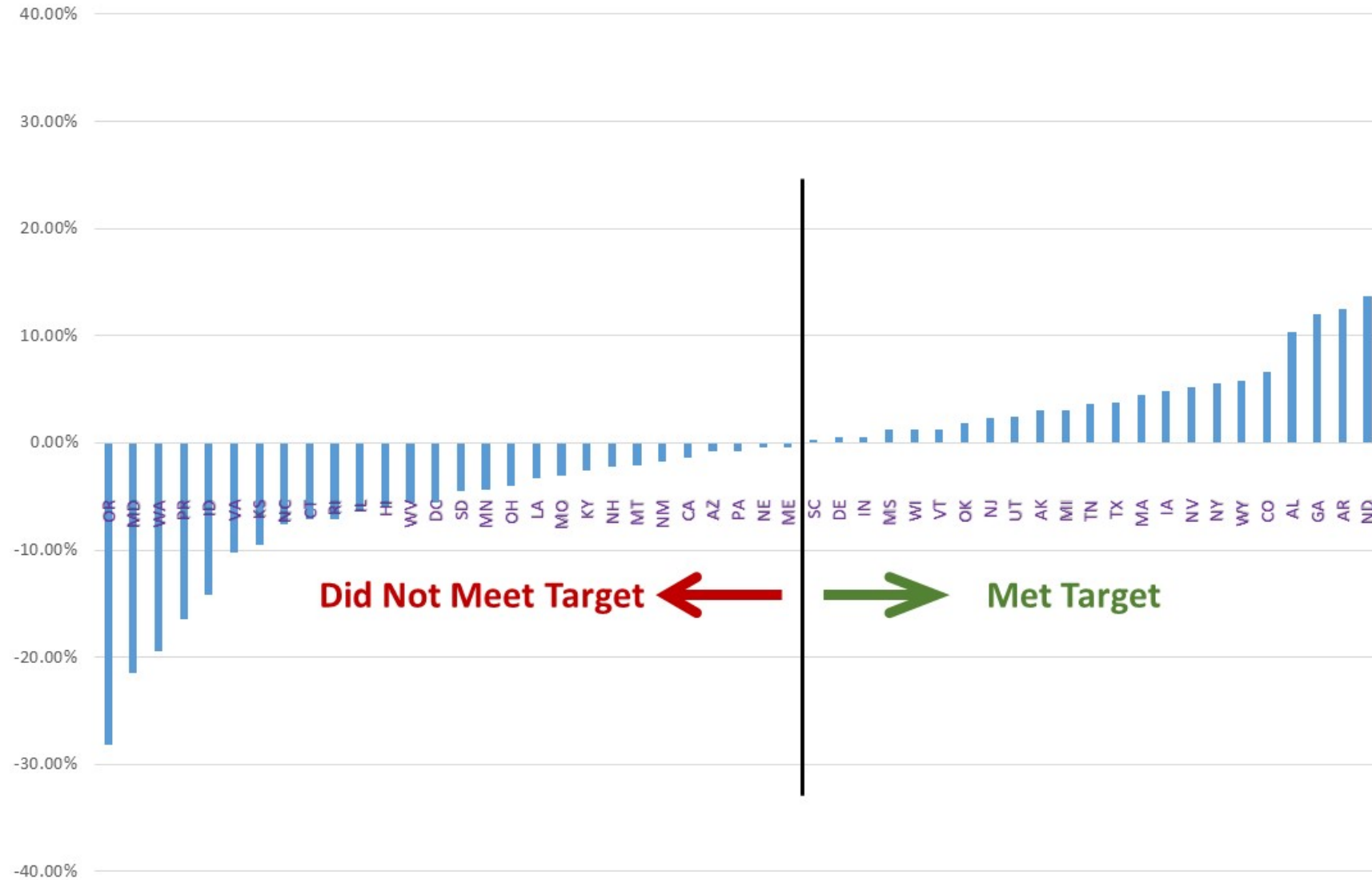
# Fatalities

Percent Difference Between Actual and Target



# Fatality Rate

Percent Difference Between Actual and Target



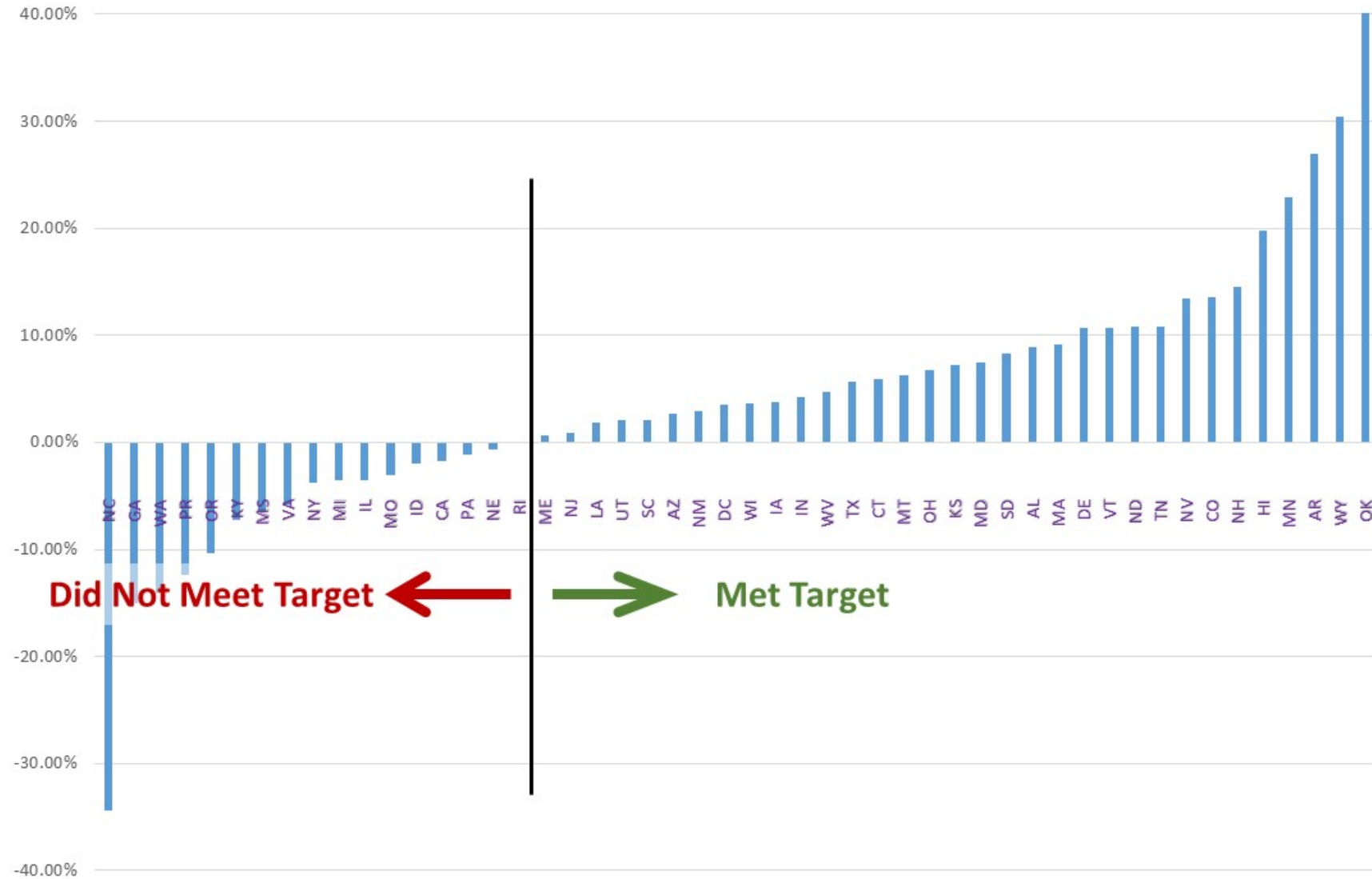
## Serious Injury

Percent Difference Between Actual and Target



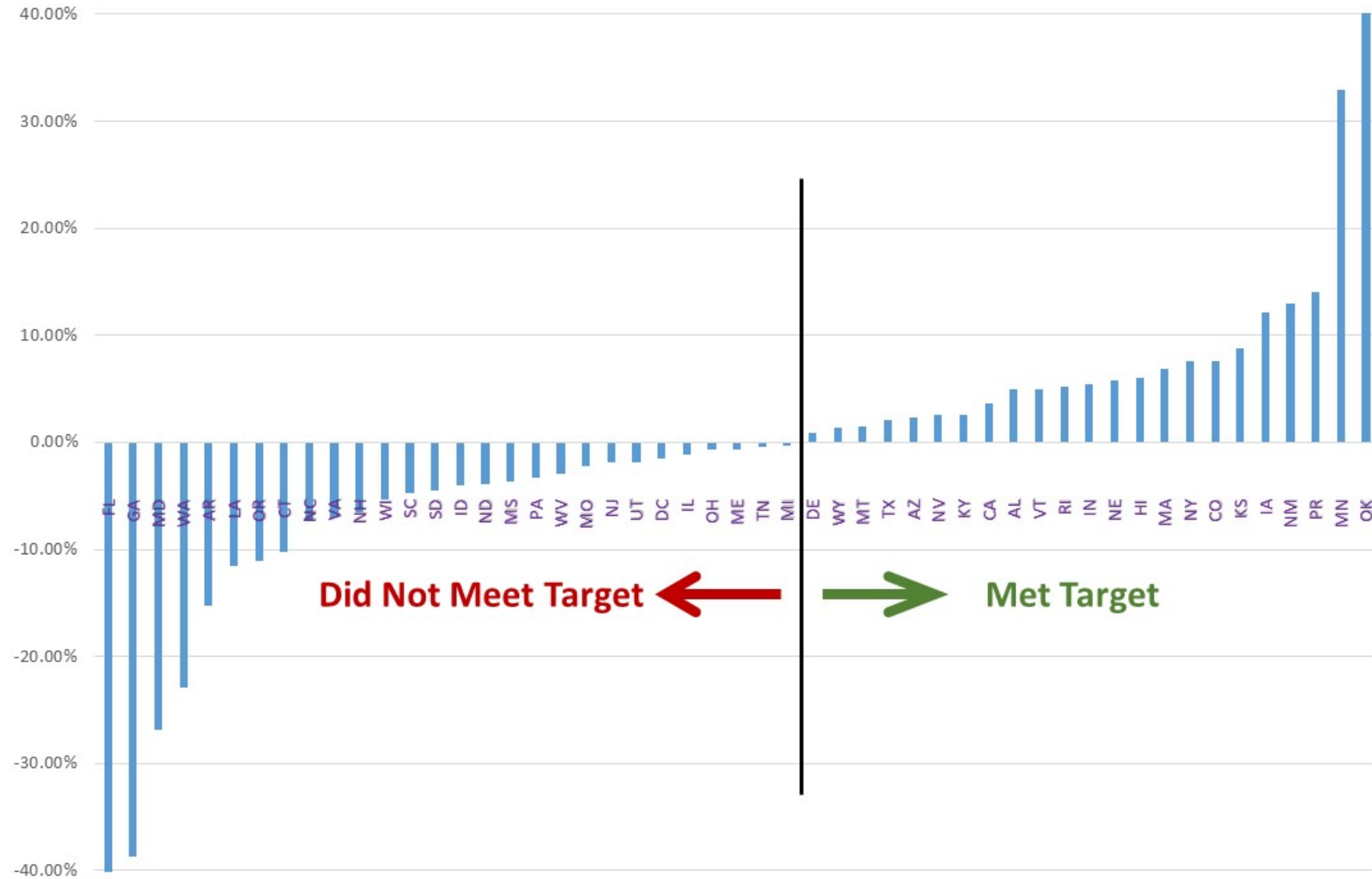
## Serious Injury Rate

Percent Difference Between Actual and Target



# Non-Motorized Fatalities

Percent Difference Between Actual and Target





# Impact on State DOTs

Question: Asked the 25 State DOTs who did not make significant progress...

1. Do you anticipate the restriction in obligation authority as a barrier to implementing your safety program?
  - General Response—No. Most already fully obligate all HSIP funding on safety projects
2. Does your state have concerns with the HSIP Implementation Plan reporting requirements?
  - Mixed response and most State DOTs do not see this as a major hurdle.
  - But, given the current COVID-19 pandemic and this being a new requirement, flexibility in terms of the due date would be welcome.
  - Some question the value of doing the plan given all of the other safety planning requirements. What is the value added of doing the HSIP Implementation Plan?

# ...Discussion...

## *Performance Management Paradigm*

1. Why establish targets?
  - Aggressive versus Achievable Targets
  - Maximizing Performance versus Paying the Game
2. Who should do the communications?
  - Telling the Story
  - Creating transparency regardless of the results
3. How do we create the right balance?
  - Federal—State—Local Measures
  - Not “versus” but “and”
4. How do achieve accountability?
  - Data-Driven Decisions

# Questions

Tim Henkel

651-366-4829

[tim.henkel@state.mn.us](mailto:tim.henkel@state.mn.us)





# CPBM Business

Shenandoah River Kayak, Canoe

Rental Cars and Car Rentals at M

Summer Camp at Summit - mh

CPBM - TPM Portal

tpm-portal.com/community/cpbm/

Search, Star, Amazon, Chrome, Edge, Firefox, Gmail, Instagram, LinkedIn, Microsoft, OneDrive, Outlook, Pinterest, Slack, Spotify, Twitter, YouTube, Zoom, and a profile icon.

TPM

The AASHTO TPM Portal helps to showcase best practices, foster collaboration, and serve as a repository for TPM resources.

AASHTO Transportation Management Hub

AASHTO TAM Portal

AASHTO ERM Portal

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AASHTO CPBM

TPM Pooled Fund

FHWA TPM Home

Transportation Lean Forum

TRB ABC10 – Strategic Management

TRB ABC20 – Management and Productivity

TRB ABC30 – Performance

AASHTO Committee on Performance-Based Management

The Committee on Performance-Based Management addresses all aspects of performance management including asset, organizational, risk, and system performance management as it relates to federal regulations, current industry practices, and emerging approaches and concepts.

Mission & Vision

Membership

CPBM Meeting Minutes

Understanding Performance Management

Performance management is the process of accountability and effectiveness that is measured against established goals or targets. Performance management helps guide State Transportation Agencies (STA) in critical decision making from planning through systems operations, including the agency's own organizational performance.

Charge

Chair: Tim Henkel, Minnesota DOT

Vice Chair: Christos Xenophontos, Rhode Island DOT

Secretary: Karen Miller, Missouri DOT

Liaison: Matt Hardy, AASHTO

The Committee on Performance-Based Management is dedicated to providing STAs the expertise and resources to support and help enhance performance and data-driven management practices and decision making and to create a results-driven environment that will promote organizational and system excellence. The Committee on Performance Based-Management will provide and communicate technical services and information; develop policy guidance and recommendations; facilitate communication practices; and support the professional development and capacity building of its members and others.

The committee shall be structured in a way to do the following:

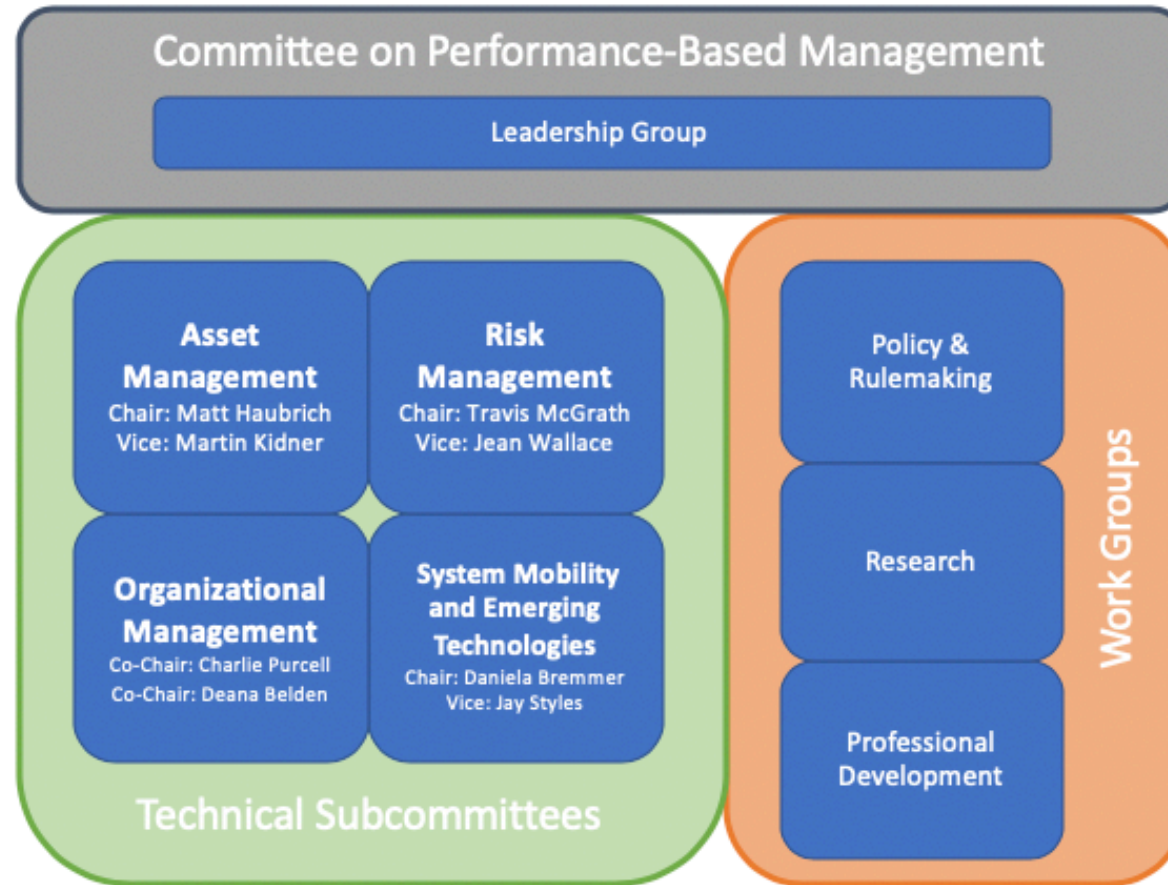
1. Focus on how organizations make strategic decisions to deliver the transportation program to the public by examining how transportation organizations link these strategies with work systems and key processes and align resources to:

1. improve project and program delivery:

CPBM/TPM Pooled Fund Quarterly Meeting Q3/2020



# Structure





# Leadership

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**Chair: Tim Henkel, MN**

**Vice Chair: Christos Xenophontos, RI**

**Secretary: Karen Miller, MO**

## Leadership Group

- Comprised of subcommittee chairs and vice-chairs
- Meetings: Fourth Tuesday at 12:30pm
- Complete list of subcommittees, work groups and recurring meetings at: <https://www.tpm-portal.com/wp-content/uploads/2020/06/AASHTO-CPBM-Subcommittee-Webinars200603.pdf>



# Asset Management

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- Focused on supporting State DOT needs related to Asset Management.
  - Implementation activities
  - Research
  - Federal requirements
  - Peer community & information sharing
- Monthly telephonic meetings, held jointly with the TRB Asset Management committee.
  - Everyone is welcome to attend and encouraged to participate
- AASHTO TAM Portal: <https://www.tam-portal.com/>



# Asset Management

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## Recent significant milestones

- Approval of the 3<sup>rd</sup> edition of the AASHTO TAM Guide
  - Web-based version available! (<https://www.tamguide.com/>)
- Completion of NCHRP Report 921: Case Studies in Cross-Asset, Multi Objective Resource Allocation
  - MODAT tool for trade-off analysis (<https://multiobjective.org/>)
- NCHRP Synthesis 556: *Asset Management Approaches to Identifying and Evaluating Assets Damaged Due to Emergency Events*
- NCHRP Report 898: *Guide for Financial Planning and Management in Support of Transportation Asset Management*





# Asset Management

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Mark your calendars!

- Summer 2020 Mega-Meeting (virtual)
  - July 13 – 15, 11:00am -1:00pm & 2:00pm -4:00pm EDT daily  
<http://www.tam-portal.com/2020MegaMeeting> for more information
- TRB 13th National TAM Conference
  - Boston, MA – August 2021 (rescheduled)  
[www.trb.org/Conferences/AssetMgt2020.aspx](http://www.trb.org/Conferences/AssetMgt2020.aspx)
- Bi-monthly TAM Webinar Series (in cooperation with FHWA) 3rd Wednesday of each (even numbered) month
  - Next will be June 17th (TAM Webinar 44: Integrating the TAMP and the STIP)  
<https://www.tam-portal.com/event/>



# Organizational Management

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## TRB committee partnership

- Workforce Development & Organizational Excellence Committee (AJE15)
- Leadership transition
- Discussions to align committee scopes



# Organizational Management

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## Charter Update

- **Mission**
  - Help agencies achieve organizational excellence and advance the practice of performance excellence by identifying, analyzing and sharing information to improve organizational performance at the strategic, tactical and operational levels of the organization
- **Goals**
  - Assist agencies to achieve strategic goals and improve performance in the most effective and efficient way.
  - Examine and share effective organizational models, leadership structures and competencies used to monitor, respond to and implement organizational improvement.
  - Provide agencies with best practices in the application of process/quality improvement tools and methodologies.



# Organizational Management

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## Work Plan Update

- Activity 1 – Process Improvement
- Activity 2 – Non-system Performance Measures
- Activity 3 - Support the Agency Capability Building (ACB) Portal



# Risk Management

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SRM meetings: 2nd Monday of even-numbered months, 1-2 p.m. Eastern

Chair, Jean Wallace, MnDOT;

Vice-Chair, Nathan Lee, Utah DOT

Launched two new research projects:

- NCHRP 20-123(04), [Strategic Planning Session and Development of a Risk-Management Research Roadmap](#). Status: the project panel developed and issued the RFP. A contractor has been selected and TRB is working to finalize and execute the contract.
- NCHRP 23-09, [Scoping Study to Develop the Basis for a Highway Standard to Conduct an All-Hazards Risk and Resilience Analysis](#). Status: the project panel met in late January to develop the RFP. Proposals have been received, and the panel will meet in July to select a contractor.



# Risk Management

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## FY21 NCHRP Problem Statements Submitted:

- [Building Risk-Management Momentum in an Agency](#) - Not selected for funding, but we are reviewing feedback from FHWA, NCHRP, and the State DOTs to revise and resubmit for FY22.
- [Prioritization of Risks Related to Connected and Automated Vehicles and Emerging Technologies](#) - Status: selected for funding in FY21.

## Ongoing projects:

### [NCHRP 20-44 Implementation of the AASHTO Guide for Enterprise Risk Management](#)

- Objective: advance the practice of ERM within state DOTs
- The project is funding three states for ERM pilot implementation, plus forming a Community of Practice (CoP) for ongoing peer implementation support
- Discussions are occurring on the role of the CoP and the SRM committee.

## Subcommittee Summer Meeting

- Planned to occur during the CPBM Summer Business Meeting in August – watch for more details!



# System Mobility and Emerging Technologies

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- Joint subcommittee formally fuses the related work of the Committee on Transportation System Operations (CTSO) and Committee on Performance-Based Management (CPBM). With an informal, collaborative relationship with the Committee on Data Management and Analytics (CDMA)
- Serves as forum to share how state DOTs are managing system operation and system mobility and how performance is impacted due to current and emerging transportation technologies, operational strategies and connected environments
- Explores system and mobility related performance, data and analytical tools, performance communication, reporting approaches, research and related, private sector partnerships
- Examines the impacts of current and emerging system management approaches such as Connected and Automated Vehicle (CAV) technology, Cooperative Automated Transportation (CAT) and Mobility on Demand (MOD) programs.



# System Mobility and Emerging Technologies

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## Near Term Work plan Actions:

- Seek and identify members interested in participating and or leading work plan activities
- Reach out to the subcommittee and working groups of both standing committees to identify work plan priorities and opportunities for collaboration and identify partner TRB committees
- Share Best Practices- Conduct Bi-Monthly Webinars
  - April 22, 2020: System Performance Data Inform Covid-19 Policies , featured INRIX, University of Maryland, and Google and provided information on free data sources related to Covid-19 analysis (recorded):  
<https://attendee.gotowebinar.com/recording/2019291993716040707>
  - Survey results: Covid-19 related Data request and needs: <https://www.tpm-portal.com/resource/dot-covid19-data-survey/>
  - Next webinar: June 16<sup>th</sup>, 11:30 PDT
- Contacts:
  - Subcommittee chair, Daniela Bremmer (WSDOT) - [bremmed@wsdot.wa.gov](mailto:bremmed@wsdot.wa.gov);
  - Vice-chair, Jay Styles (VDOT), [jay.styles@vdot.virginia.gov](mailto:jay.styles@vdot.virginia.gov);
  - Patrick Zelinski, (AASHTO – CTSO staff) [PZelinski@aashto.org](mailto:PZelinski@aashto.org);
  - MattHardy (AASHTO-CPBM- joint subcommittee staff lead), [mhardy@aashto.org](mailto:mhardy@aashto.org)





# Policy and Rulemaking

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# Professional Development

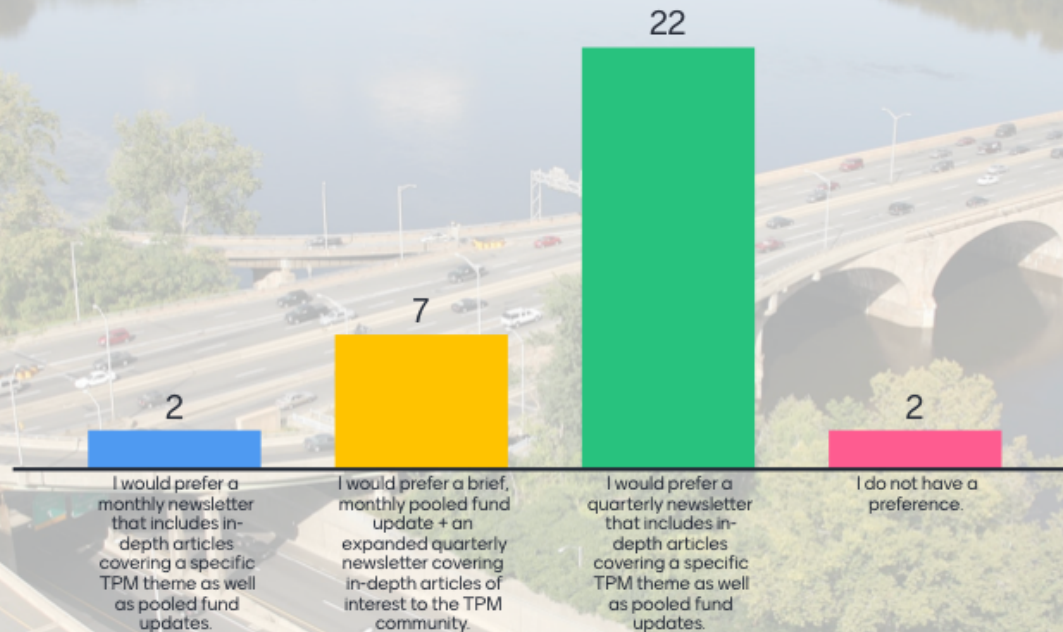
- **Current Focus**
  - Working with TPM Pooled Fund to resurrect prior committee newsletter
  - Prior newsletter was well received but had some difficulties that limited its effectiveness and sustainability
    - Content development, alignment, collage of efforts, clearer understanding of intended objective
  - In order to address some of these shortcomings
    - Spy Pond Partners will assist with content development
    - Iowa DOT will provide graphic design and prepare newsletter layout
  - Quick survey for input

CPBM/TPM Pooled Fund Quarterly Meeting Q3/2020



Go to [www.menti.com](https://www.menti.com) and use the code 60 70 01

# What is your preference for the frequency of C newsletters and updates?



[illegible][illegible]



Go to [www.menti.com](https://www.menti.com) and use the code 60 70 01

# What types of content do you think would be relevant?

1st

Noteworthy organizational practices

2nd

"Telling the Story" - feature articles around communicating various TPM themes

3rd

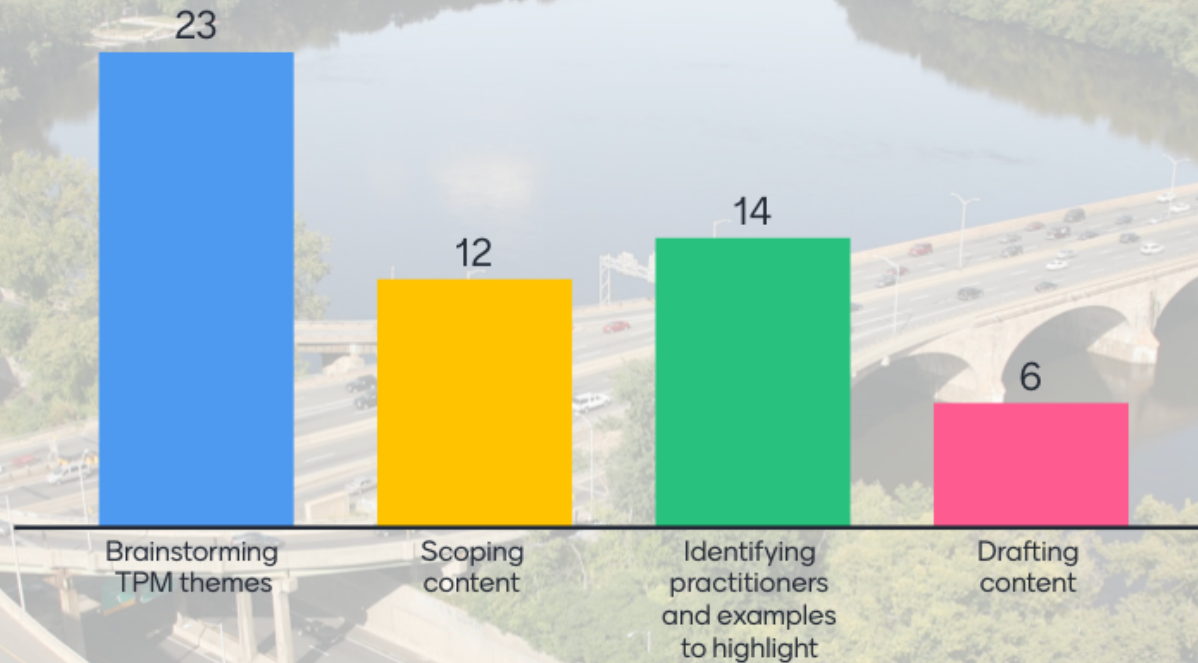
Information about capacity-building resources, tools and events

4th

Personal stories from TPM practitioners about their learnings

Go to [www.menti.com](https://www.menti.com) and use the code 60 70 01

# In what ways would you like to be involved



Go to [www.menti.com](https://www.menti.com) and use the code 60 70 01

# Any questions for the presenters?

No questions. Thank you!

Great meeting

Great job

Talk to Board to obtain guidance on themes.

Can you put an input section on the website for topics and stories to pursue

Volunteer to  
Selmer I thi





# Research

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- Monthly Conference Call 2<sup>nd</sup> Friday at 10 am ET (AASHTO CPBM Research)
- NCHRP FY2021 NCHRP Panel Member Nominations due June 30
  - Link to NCHRP Projects:  
[http://onlinepubs.trb.org/onlinepubs/nchrp/docs/NCHRP\\_Announcement2021.pdf](http://onlinepubs.trb.org/onlinepubs/nchrp/docs/NCHRP_Announcement2021.pdf)
- NCHRP FY2021 Synthesis Panel Member Nominations due June 30
  - Link to 19 Synthesis Topics:  
[http://onlinepubs.trb.org/Onlinepubs/nchrp/docs/NCHRP\\_SynthesisAnnouncement2021.pdf](http://onlinepubs.trb.org/Onlinepubs/nchrp/docs/NCHRP_SynthesisAnnouncement2021.pdf)
- Link to Nominate for a panel on myTRB:  
[https://volunteer.mytrb.org/Panel/AvailableProjects\[volunteer.mytrb.org\]](https://volunteer.mytrb.org/Panel/AvailableProjects[volunteer.mytrb.org])





# FY2021 NCHRP Program Submissions

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- ✓ **Guidance on Using Performance-Based Management Approaches for Maintenance**
  - \$500k, 30 months
- **Building Momentum in an Agency for Risk Management**
  - \$300k, 12 months
- **Causes and Effects of Transportation Asset Data Collection Variability on Condition Assessment**
  - \$400k, 12 months
- ✓ **Connecting Transportation Asset Management (TAM) and Transportation System and Management Operations (TSMO)**
  - \$500k, 30 months
- ✓ **Prioritization of Risks Related to Connected and Automated Vehicles and Emerging Technologies**
  - \$250k, 18-24 months
- ✓ **Future Enhancements and Content for the AASHTO TAM Guide III**
  - \$450k, 18 months (continuation project)



# NCHRP Synthesis Topics

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## Submitted

- ✓ Standardization of Terminology for Transportation Risk and Resilience Programs (RISK)
- Assessing the Trade-offs of Transportation Asset Data Collection Techniques (ASSET)
- A Synthesis of the Impact of Transportation Asset Management Plans on State DOT Practices (ASSET)

## Others

- 52-01—State of Practice on Infrastructure Inspections for the Digital Age
- 52-02—Current Practices in Bridge Asset Management for Decision-Making
- 52-07—Use of Pavement Data Collection Technology for Pavement Data Quality Management and MAP-21 Target Setting
- 52-16—Visualization of Performance Measures



# FY2021 Domestic Scan

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- **Best Practices for Developing, Implementing and Maintaining an Effective Bridge Management System**
  - **Project Selected/funded!!**
- **Next steps:**
  - **Identify State DOT panel members that are representatives from CPBM that can follow this project through to implementation (estimate 5 years)**
  - **Work with Chad Allen (proposed Panel chair) to develop the work plan (site visits, peer exchanges and states to participate)**



# 2020 Summer Meeting

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# TPM Pooled Fund Recent Activities

- First TPM Webinar on TPM Best Practices held May 20<sup>th</sup>
- Performance-Based Prioritization Using MODA TC3 training launched last week
- Updated TAM TC3 training coming soon
- TPM Training and Informational Hub live on TPM Portal
- Latest TPM Now! Video: Andrew Gruber, Wasatch Front Regional Council





# Training Hub



- AASHTO Transportation Management Hub
- AASHTO TAM Portal
- AASHTO ERM Portal

## AASHTO TRANSPORTATION PERFORMANCE MANAGEMENT PORTAL

Developed through the Transportation Pooled Fund Program

Released: The new [MODAT Investment Decision-Making Tool](#) is now available. [Learn more...](#)

### RESOURCES

- Library
- TPM Training Hub**
- TPM Now!

### TOOLS

- Legislative and Regulatory

### COMMUNITY

#### TPM Portal

The TPM Portal helps to showcase best practices, foster collaboration, and serve as a repository for TPM resources. See the [TPM website](#) for federal requirements.

#### Announcements

#### TPM Training Hub


The Training Hub features a collection of TPM training and information resources.... [Read more](#)

#### New TPM Calendar Page

The TPM Calendar page features important dates and deadlines pertaining to TPM target setting and performance reporting requirements.... [Read more](#)

#### Featured Video

TPM Now! Episode 6



[Watch later](#) [Share](#)

**ITTHEW HARDY**

<https://www.tpm-portal.com/regs/>



# Training Hub

TPM

The AASHTO TPM Portal helps to showcase best practices, foster collaboration, and serve as a repository for TPM resources.

AASHTO Transportation Management Hub

AASHTO TAM Portal

AASHTO ERM Portal

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Transportation Agency Examples

TPM Research Roadmap

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TPM Categories

☐ Communication

☐ Data

☐ Decision Making

☐ Measure

☐ Method

TPM Areas

☐ Air Quality

☐ Asset Management

☐ Bridge

☐ Pavement

☐ Congestion

☐ Environment

☐ Freight

☐ Safety

☐ System Performance

Training Format

☐ Instructor-Led Training (ILT)

☐ Web-Based Training (WBT)

☐ Video

Cost

See All (44)

Posted On

Select a filter option

Sponsor

Select a filter option

Search by training title

Search

Reset

Show Key

Title

A to Z

Achieving Significant Progress and Maintaining Minimum Conditions Par...

Sponsored By: FHWA

Achieving Significant Progress and Maintaining Minimum Conditions Par...

Sponsored By: FHWA

American Society for Quality (ASQ) - Measuring Progress and Organizat...

Sponsored By: American Society for Equality

Applicability Determination for On-Road Mobile Source Emissions Measu...

Sponsored By: FHWA

Applicability Determination for Traffic Congestion Measure

Sponsored By: FHWA

Asset Management for Transportation

Sponsored By: AASHTO

Balanced Scorecard Essentials

Sponsored By: Balanced Scorecard Institute

Baldrige Performance Excellence Program - self-assessing/improvement...

Sponsored By: National Institute of Standards and Technology

CMAQ Performance Measures

Sponsored By: FHWA

Communicating and Reporting on TPM

Sponsored By: FHWA

Data for TPM

Sponsored By: FHWA

Developing and managing key Performance Indicators (KPIs) Training Co...

Sponsored By: British Standards Institute

1

2

3

4

Next

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AASHTO

AASHTO

## Investment Decision Making and TPM

### Summary

"Investment Decision Making and TPM" teaches participants the basic concepts of using TPM to strengthen investment decision making. It also introduces the multi-objective decision analysis (MODA) framework and demonstrates how MODA can be used to optimize investment allocation. The online course takes approximately 1.5 hours to complete.

Training Format:	Availability: 24/7
Training Level: Basic	Posted On: National Highway Institute
Training Time: 1.5 hours	External Link: <a href="https://www.nhi.fhwa.dot.gov/course-search?tab=0&amp;key=TPM&amp;sf=0&amp;course_no=138025">https://www.nhi.fhwa.dot.gov/course-search?tab=0&amp;key=TPM&amp;sf=0&amp;course_no=138025</a>
Training Cost: None	Sponsor: FHWA



# Training Hub

Filters

TPM Categories

☐ Communication  
☐ Data  
☐ Decision Making  
☐ Measure  
☐ Method

TPM Areas

☐ Air Quality  
☐ Asset Management  
☐ Bridge  
☐ Pavement  
☐ Congestion  
☐ Environment  
☐ Freight  
☐ Safety  
☐ System Performance

Training Format

☐ Instructor-Led Training (ILT)  
☐ Web-Based Training (WBT)  
☐ Video

Cost

See All (44) ▼

Posted On

Select a filter option ▼

Sponsor


Select a filter option ▼


Search by training title

Search

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Hide Key

 Instructor-Led Training (ILT)

 Web-Based Training (WBT)

Title ▼

A to Z ▼

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- TPM Areas
- Training Format
- Cost
- Date Posted
- Sponsor
- Text Search
- Sort Options



# MODA Training



- New training course developed through the TPM Pooled Fund : Performance-Based Prioritization Using MODA
- Leverages past work performed for NCHRP and NCHRP
- Course deployed using AASHTO's TC3 Platform
- Initial course in the TC3 TPM area

# What is TC3?

## AASHTO's Training



## Transportation Curriculum Coordination Council

(Established in 2000)

- Technical workforce development
- National coordinated approach
- Leveraged resources
- Cost-effective course development
- AASHTO Technical Service Program (TSP) in 2013

# What is TC3?

## AASHTO's Training



### TC3 MISSION

Develop, maintain, and provide effective access for a quality training curriculum to enhance the competency of the nation's transportation technical workforce, with the focus on construction, maintenance, and materials.

### TC3 VISION

Be the resource that the transportation industry relies on for job-related competency training, focusing on the construction, maintenance, and materials technical workforce.

# TC3 Organization



## Organization Overview

- TC3 Executive Board
- Council members
- Six working committees
- Contract services

## TC3 Council Members

- State DOTs
- FHWA
- AASHTO staff
- Associate industry members

# Performance-Based Prioritization Using MODA

## Lesson 1: What is MODA?

### Module Learning Outcomes

Upon completion of the module, you will be able to:

- Define Multi-Objective Decision Analysis (MODA)
- Explain the relationship between MODA and Transportation Performance Management (TPM)
- Summarize the benefits of, and challenges to, using MODA
- Describe how an agency may implement MODA in their investment prioritization process



This lesson will take approximately 45 minutes to complete.

# Performance-Based Prioritization Using MODA

## Lesson 1: What is MODA?

### What is Multi-Objective Decision Analysis (MODA)?

Structured approach for choosing between a set of alternatives considering multiple objectives

An approach that a transportation agency can use to support prioritization of different investment alternatives when programming across different performance areas

Requires quantifying one's objectives and the value obtained with respect to each objective by each alternative under consideration

The approach yields a prioritized set of investments balancing different objectives

There are specific resources provided at the end of this module. For additional information, refer to:

- Keeney, R.L. and Raiffa, H. *Decision Making with Multiple Objectives: Preferences and Value Tradeoffs*.
- Kirkwood, C.W. *Strategic Decision Making: Multiobjective Decision Analysis with Spreadsheets*.
- Parnell, G.S., Driscoll, P.J., and Henderson, D.L. *Decision Making in Systems Engineering and Management*.



# Performance-Based Prioritization Using MODA

## Lesson 1: What is MODA?

### Benefits of Using MODA to Prioritize

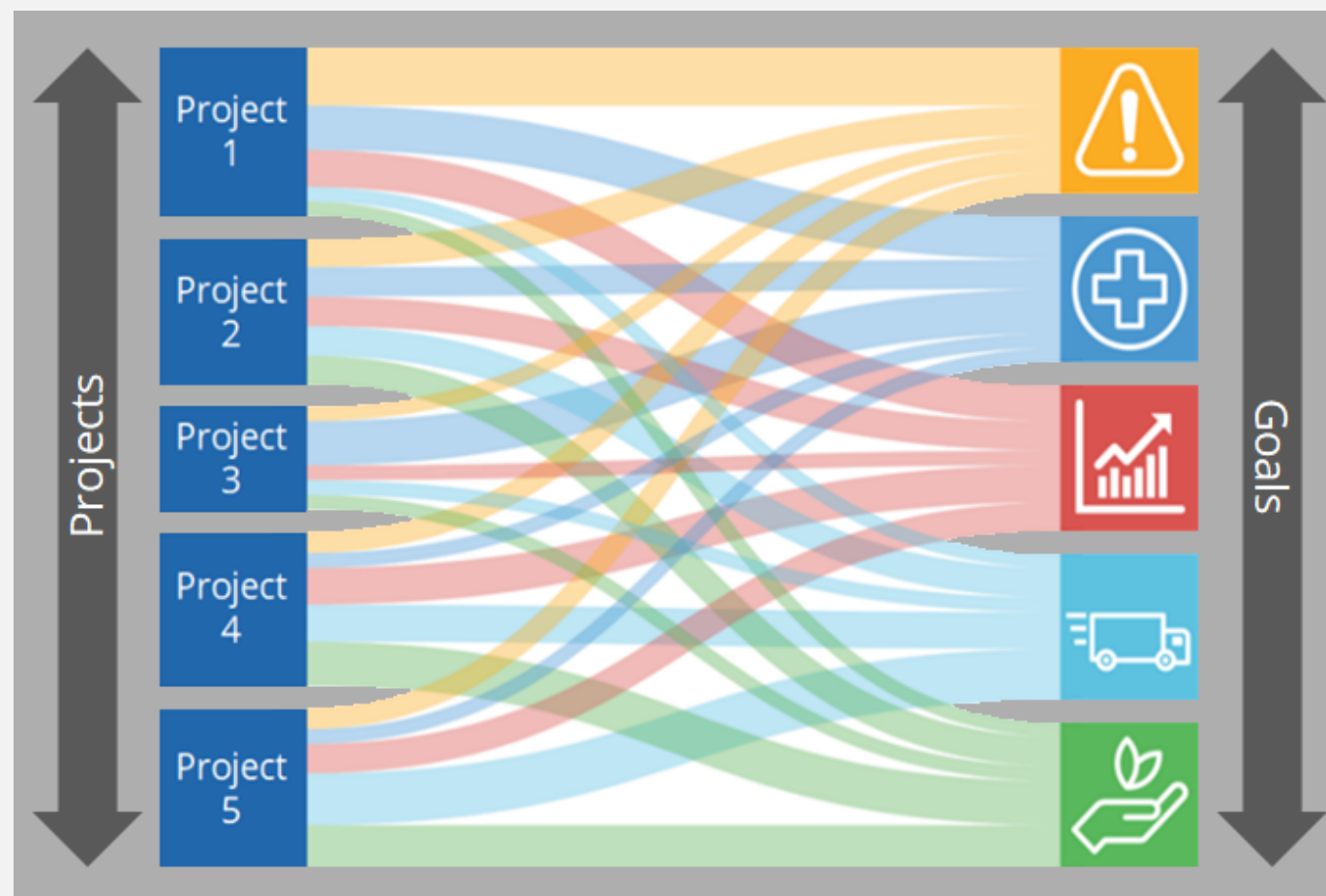
Better alignment of resource allocation decisions with agency goals and objectives

- Clear definition of goals and objectives
- Performance-based
- Data-driven

More effective use of scarce resources

Repeatability

Transparency



# Performance-Based Prioritization Using MODA

## Lesson 1: What is MODA?

### Considerations in Implementing MODA



#### Scope

- What types of investments will be prioritized?
- How many funding periods are considered?
- How will the results be used?



#### Data and Forecasting

- Need predicted performance for each measure representing the full range of objectives



#### Methodology

- Generating candidate investments
- Relating investment objectives to performance measures
- Scaling performance measures
- Weighing competing objectives



### Multi-Objective Decision Analysis (MODA)



# Performance-Based Prioritization Using MODA

## Lesson 2: Steps in Implementing MODA

### Module Learning Outcomes

Upon completion of the module, you will be able to:

- Explain the steps in implementing MODA for investment prioritization
- Describe how agencies have implemented MODA



This lesson will take approximately 45 minutes to complete.

# Performance-Based Prioritization Using MODA

## Lesson 2: Steps in Implementing MODA

### MODA Implementation Steps

The figure shown here illustrates the eight basic steps in the process. They are:

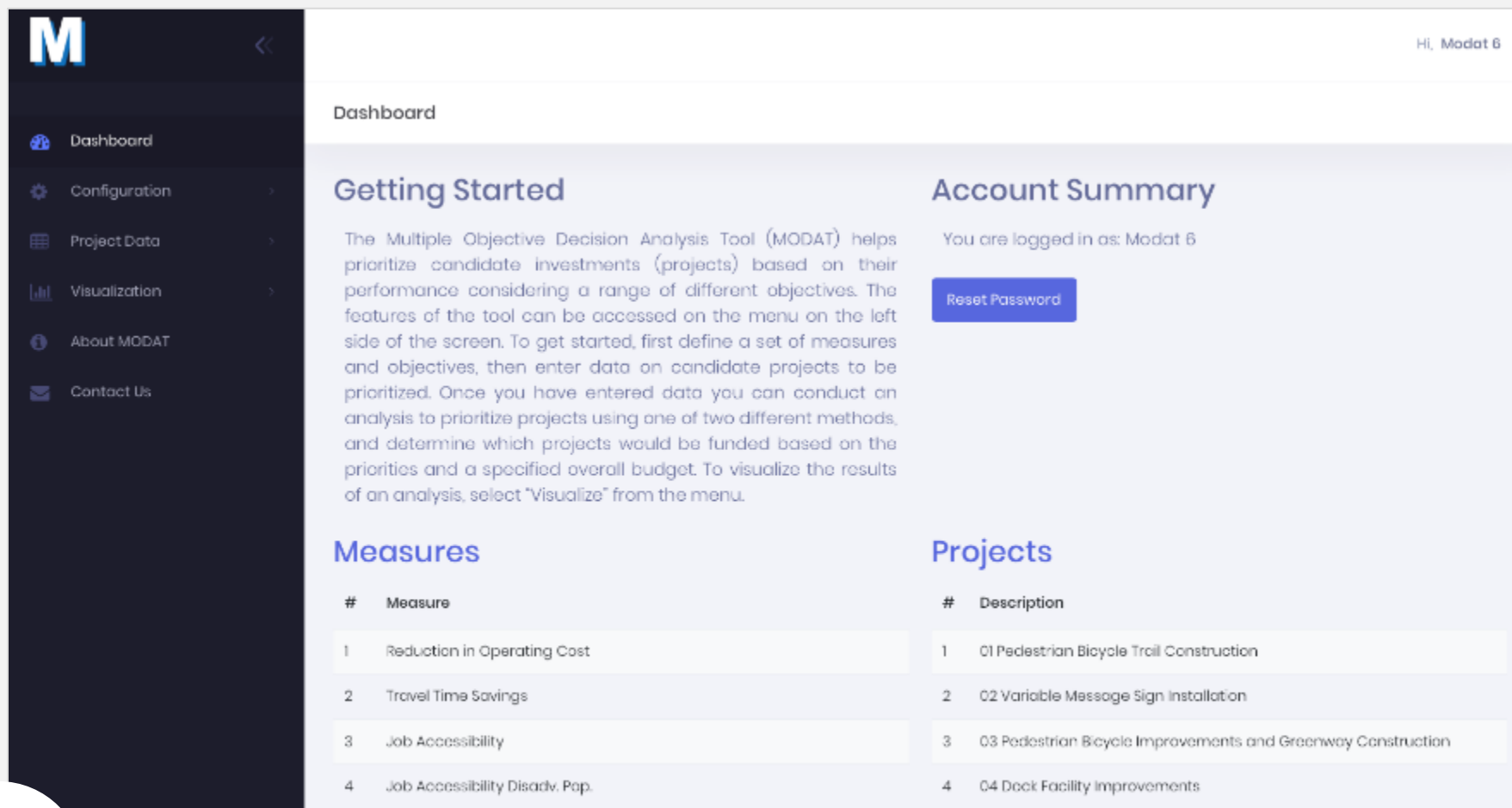
1. Establish the scope
2. Define goals and objectives
3. Select performance measures and evaluation criteria
4. Assess data and analytical capabilities
5. Prototype the approach
6. Set weights on goals and objectives
7. Apply the model
8. Communicate the results



# Performance-Based Prioritization Using MODA

## Lesson 2: Steps in Implementing MODA

### Multiple Objective Decision Analysis Tool (MODAT)



The screenshot shows the MODAT web-based tool interface. On the left is a dark sidebar with a menu containing: Dashboard, Configuration, Project Data, Visualization, About MODAT, and Contact Us. The main content area is titled 'Dashboard' and includes a 'Getting Started' section with introductory text, an 'Account Summary' section showing the user is logged in as 'Modat 6' with a 'Reset Password' button, and two tables: 'Measures' and 'Projects'.

#	Measure
1	Reduction in Operating Cost
2	Travel Time Savings
3	Job Accessibility
4	Job Accessibility Disadv. Pop.

#	Description
1	01 Pedestrian Bicycle Trail Construction
2	02 Variable Message Sign Installation
3	03 Pedestrian Bicycle Improvements and Greenway Construction
4	04 Dock Facility Improvements

Web-based tool for supporting MODA

Developed through NCHRP research and now hosted by AASHTO

Available at no cost for transportation agencies to use

Can be used to test or support an agency's MODA implementation

Additional tool documentation available on the tool website: [www.multiobjective.org](http://www.multiobjective.org)



# Performance-Based Prioritization Using MODA

## Lesson 2: Steps in Implementing MODA

### Communicating Results



- ☒ MODAT Project Lists
- ☐ MODAT Flow Diagram
- ☐ Additional Documentation

### Communicating Results Example: Project List in MODAT

Hi, Modat 6

Prioritization

Desc	Cost	Safety and Security	Reliability and Accessibility	Accommodate Future Growth	Resilience	Environment	Total	Weighted Total	Relative Efficiency	Selected
01 Pedestrian Bicycle Trail Construction	10,500,000.00	2.67	45.71	49.64	32.68	43.36	174.06	29.6249	0.00	0
02 Variable Message Sign Installation	4,800,000.00	14.02	3.46	0.61	4.19	3.67	25.95	6.0573	0.02	1
03 Pedestrian Bicycle Improvements and Greenway Construction	3,100,000.00	0.02	4	7.28	3.38	3.58	18.06	2.7994	0.00	0
04 Dock Facility Improvements	5,600,000.00	0.02	6.8	4.35	5.07	113	17.37	3.7217	5.30	1
05 Rail Car Yard Light Fixture Improvements	14,600,000.00	7.75	0.01	1.97	1.37	0	111	2.4701	0.09	1
06 Rehabilitate Deep Wells	15,200,000.00	0.02	0.94	0.58	21.47	0	23.01	10.8848	5.79	1
07 Transit Station Improvements	12,800,000.00	0.02	11.49	11.2	7.45	0.05	30.21	5.6766	1.31	1
08 Station Renewal on Sea Beach Line	39,700,000.00	0.02	16.22	31.11	48.47	0.01	95.83	27.5935	0.00	0
09 Construct Recycling Facility for Transit Terminal Garbage Processing	7,800,000.00	0.02	10.13	7.54	1.67	0	19.36	2.4579	1.49	1
10 Bridge Restorations	6,900,000.00	0.02	17							
11 Drainage and Shoulder Improvements	4,800,000.00	8.37	2.5							
12 Bridge Rehabilitation I90	15,400,000.00	0.02	15.6							

Select the image to enhance.



# Performance-Based Prioritization Using MODA

## Lesson 2: Steps in Implementing MODA

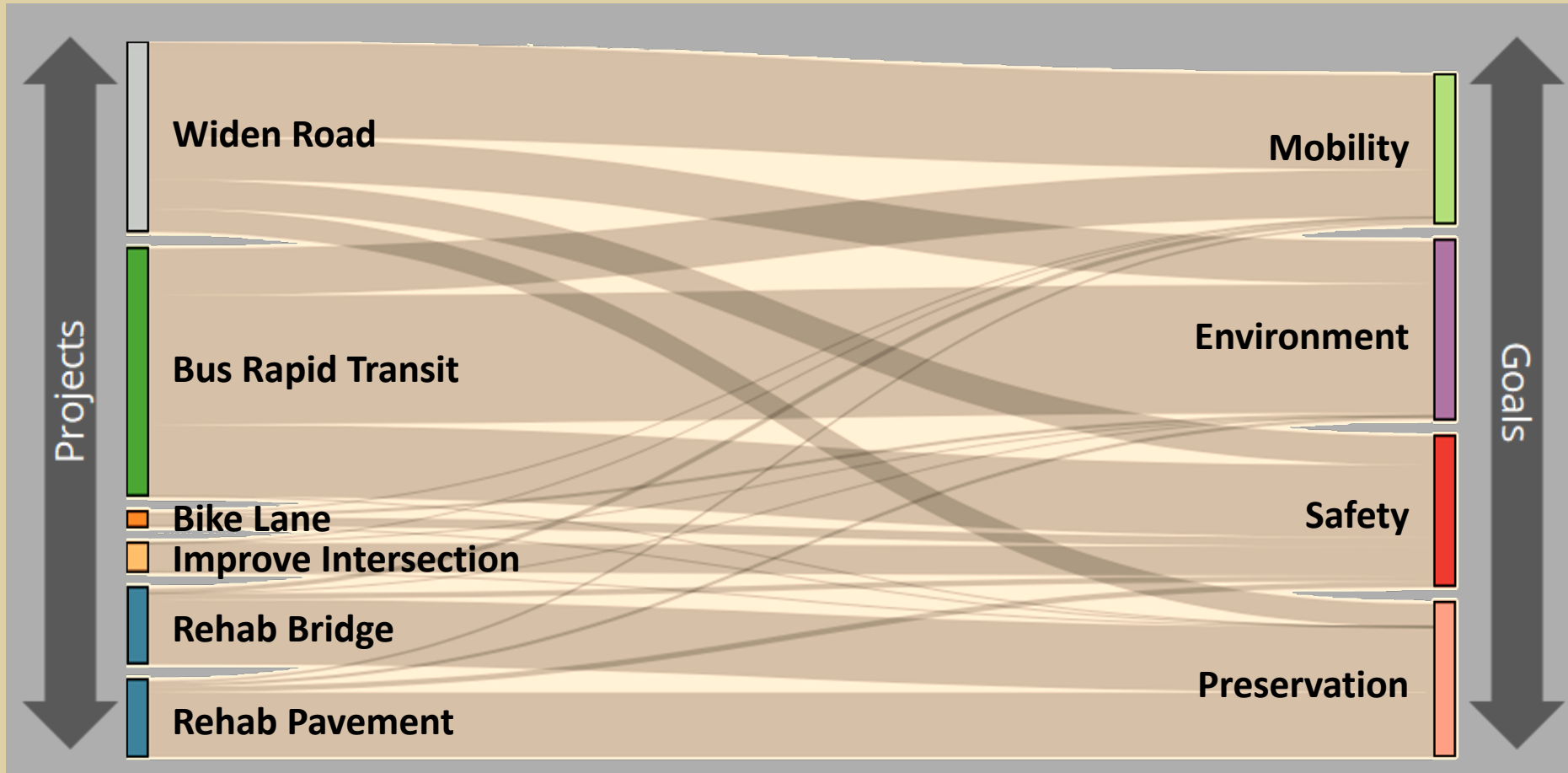
### Communicating Results



- ☐ MODAT Project Lists
- ☒ MODAT Flow Diagram
- ☐ Additional Documentation

### Communicating Results Example: Flow Diagram in MODAT

- Project and goals flow diagram





# Wrap Up

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- We hope you will join us for our next joint CPBM/TPM Pooled Fund Quarterly web call on September 3, 2020 at 2:00 PM EST
- The feature topic for the next call will be the TPM Research Roadmap.
- Notes and materials will be sent to all invitees over the next week.
- Visit the TPM Portal for updates and to download the TPM Pooled Fund Peer Exchange report: [tpm-portal.com](https://tpm-portal.com)